



European Steering Committee (ESC)

Paris, 30 November 2013

Pascale Andréani, Ambassador, Permanent Representative of France to the OECD

Martine Aubry, Mayor of Lille, former French Cabinet Minister

Enrique Baron Crespo, former President of the European Parliament, former President of the European Socialists' Parliamentary Group

Erik Belfrage, Advisor to the Chairman of SEB Marcus Wallenberg and the Board of the Swedish Institute of International Affairs (SIIA), Chairman of the International Chamber of Commerce Committee on Business in Society and member of The Trilateral Commission

Pervenche Berès, MEP, President of the European Parliament's Employment and Social Affairs Committee

Yves Bertoncini, Director of *Notre Europe – Jacques Delors Institute*

Joachim Bitterlich, Vice-President of *Notre Europe – Jacques Delors Institute*, former Advisor to Chancellor Kohl

Joseph Borrell, Former president of the European University Institute in Florence and President of the European Parliament

Jean-Louis Bourlanges, former MEP

Laurent Cohen-Tanugi, Lawyer and writer

Etienne Davignon, Belgian Minister of State, former Vice-President of the European Commission

Anna Diamantopoulou, President of the “Diktyo” Network for Reform in Greece and Europe, former EU Commissioner and Greek Minister

Jean-Baptiste de Foucauld, Former *French Commissaire au Plan*, former *Inspecteur des finances*

Henrik Enderlein, Research Associate of *Notre Europe – Jacques Delors Institute*, Associate Dean and Professor of Political Economy at Hertie School of Governance

Jonathan Faull, Director General for “Internal Market and Services” at the European Commission

Nicole Gnesotto, Titular Professor of the European Union Chair at the CNAM, Vice-President of *Notre Europe – Jacques Delors Institute*

Elisabeth Guigou, Member of the *Assemblée nationale*, President of the Commission of Foreign Affairs, former French Cabinet Minister

Klaus Hänsch, former President of the European Parliament

Philippe Lagayette, President of the *Fondation de France*, Vice-president and Senior Advisor to Barclay Capital Bank

Pascal Lamy, Honorary President of *Notre Europe – Jacques Delors Institute*, former Director General of the WTO

Jean Lapeyre, Former Secretary General of the European Confederacy of Labor unions

Eneko Landaburu, Former Ambassador, Head of the European Union Delegation to the Kingdom of Morocco

Pierre Lepetit, Vice-President of *Notre Europe – Jacques Delors Institute*, *Inspecteur général des finances*

Paavo Lipponen, former Prime Minister of Finland

Florence Mangin, Director of the institutional relations and the European and international Cooperation at the "Caisse des dépôts"

Sophie-Caroline de Margerie, Member of the French Council of State

Vitor Martins, Advisor on European Affairs to the President of the Portuguese Republic, former Portuguese Cabinet Minister

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Julian Priestley, former Secretary General of the European Parliament

Maria João Rodrigues, Adviser for Economic and Social Policies to the European Commission, Professor at Lisbon University, former Portuguese Cabinet Minister

Artur Santos Silva, President of the Calouste Gulbenkian Foundation

Philippe de Schoutheete, former Belgian Ambassador to the EU, Director of the Europe Department with the Egmont Institute

Daniela Schwarzer, Director of the Department for Research on European Integration, *Stiftung Wissenschaft und Politik (SWP)*

Pedro Solbes, President of the *Fundación para las Relaciones Internacionales y el Diálogo Exterior (FRIDE)*, former Spanish Cabinet Minister, former European Commissioner

Christian Stoffaës, Associate Professor at Université Paris IX-Dauphine, Member of the Board of the *Centre d'études prospectives et d'informations internationales (CEPII)*

Frank Vandenbrouckre, Professor, Université catholique de Louvain, former Belgium Minister of Social Affairs

Christine Verger, Director of the Directorate for Relations with National Parliaments at the Directorate-General for the Presidency of the European Parliament, former Secretary General of *Notre Europe*

António Vitorino, President of *Notre Europe – Jacques Delors Institute*, Lawyer, former European Commissioner, former Portuguese Cabinet Minister