

European Steering Committee

Paris, 13 December 2014

List of participants

Joaquín Almunia, former Vice-President of the European Commission and former Commissioner in charge of Competition

Pascale Andréani, Ambassador, Permanent Representative of France to the OECD

Enrique Barón-Crespo, former President of the European Parliament, former President of the European Socialists' Parliamentary Group

Erik Belfrage, Advisor to the Chairman of SEB Marcus Wallenberg and the Board of the Swedish Institute of International Affairs (SIIA), Chairman of the International Chamber of Commerce Committee on Business in Society and member of The Trilateral Commission

Pervenche Berès, MEP, President of the European Parliament's Employment and Social Affairs Committee

Yves Bertoncini, Director of *Notre Europe – Jacques Delors Institute*

Emma Bonino, former Foreign affairs minister of Italy

Joseph Borrell, Former President of the European University Institute in Florence and President of the European Parliament

Jean-Louis Boulanges, former MEP

Laurent Cohen-Tanugi, Lawyer and writer

Etienne Davignon, Belgian Minister of State, former Vice-President of the European Commission

Renaud Dehousse, director of the *Centre d'études européennes, Sciences Po Paris*

Isabelle Durant, member of the Parliament of the Brussels-Capital region, former Vice-President of the European Parliament

Henrik Enderlein, Research Associate of *Notre Europe – Jacques Delors Institute*, Associate Dean and Professor of Political Economy at Hertie School of Governance

Emilio Gabaglio, former General Secretary of the of the European Trade Union Confederation

Nicole Gnesotto, Titular Professor of the European Union Chair at the CNAM, Vice-President of *Notre Europe – Jacques Delors Institute*

Elisabeth Guigou, Member of the *Assemblée nationale*, President of the Commission of Foreign Affairs, former French Cabinet Minister

Pascal Lamy, Honorary President of *Notre Europe – Jacques Delors Institute*, former Director General of the WTO

Eneko Landaburu, Former Ambassador, Head of the European Union Delegation to the Kingdom of Morocco

Enrico Letta, associate professor in Sciences Po, former President of the Council in Italy

Pierre Lepetit, Vice-President of of *Notre Europe – Jacques Delors Institute*, *Inspecteur général des finances*

Florence Mangin, Director of the institutional relations and the European and international Cooperation at the "Caisse des dépôts"

Sophie-Caroline de Margerie, Member of the French Council of State

Vitor Martins, Advisor on European Affairs to the President of the Portuguese Republic, former Portuguese Cabinet Minister

Riccardo Perissich, former European Commission Director General for Industry, Executive Vice President of the Italian branch of the Council for the United States and Italy

Alojz Peterle, MEP, former Prime minister of Slovenia

Gaëtane Ricard-Nihoul, Acting Head of the representation of the European Commission in France, former Secretary general of *Notre Europe – Jacques Delors Institute*

Maria João Rodrigues, Adviser for Economic and Social Policies to the European Commission, Professor at Lisbon University, former Portuguese Cabinet Minister

Philippe de Schoutheete, former Belgian Ambassador to the EU, former Director of the Europe Department with the Egmont Institute

Javier Solana, President of the ESADEgeo, Distinguished Senior Fellow at the Brookings Institution, former EU High Representative for Common Foreign and Security Policy

Pedro Solbes, President of the *Fundación para las Relaciones Internacionales y el Diálogo Exterior (FRIDE)*, former Spanish Cabinet Minister, former European Commissioner

Christian Stoffaës, Associate Professor at Université Paris IX-Dauphine, Member of the Board of the *Centre d'études prospectives et d'informations internationales (CEPII)*

Frank Vandenbroucke, Professor, Université catholique de Louvain, former Belgium Minister of Social Affairs

Christine Verger, Director of the Directorate for Relations with National Parliaments at the Directorate-General for the Presidency of the European Parliament, former Secretary General of *Notre Europe*

Jean-Arnold Vinois, adviser at *Notre Europe – Jacques Delors Institute* for European energy policy issues

António Vitorino, President of *Notre Europe – Jacques Delors Institute*, Lawyer, former European Commissioner, former Portuguese Cabinet Minister