

1996 ► 2016

HIGHLIGHTS

OUR ANALYSES AND
RECOMMENDATIONS
BY TARGETING BOTH
NATIONAL AND EUROPEAN
DECISION-MAKERS
AND EU CITIZENS

DISSEMINATING

3 WORKING AXES

inspired by Jacques Delors' action and line of thinking: The European Union and its citizens, Competition-Cooperation-Solidarity and European external action

Consolidating the "European
Federation of Nation States" through
analyses demonstrating the diversity
of EU Member States, focusing on
the division of competences between
the EU and its Member States and
highlighting the key features of

European identity

8 DISSEMINATION CHANNELS

for our analyses and recommendations: publications, events, media, videos, soundbites, posts, tweets, direct contacts

Reforming the European institutions on the basis of the

"community method"

by recommending the strengthening of the Commission's power of initiative, the extension of the majority vote and transparency to the Council and an increase in the European Parliament's powers More than

900 PUBLICATIONS

including 150 studies and reports, more than 200 policy papers and policy briefs, almost 300 tribunes, 170 syntheses and around twenty published works

Keeping European democracy alive by proposing, as early as 1998,

the election of the President of the Commission

in accordance with the result of the European elections, and by proactively supporting the reform of the voting method in the European Parliament and an increased role for national parliaments

500 AUTHORS OF 20 DIFFERENT NATIONALITIES

Supporting the right to freedom of movement and the Schengen area by underscoring their advantages and by proposing to extend them, for example via the implementation of a major

"Erasmus Pro" programme

aimed at apprentices across the EU

MORE THAN
150 PROJECT PARTNERS
ACROSS EUROPE,
BROUGHT TOGETHER
FOR PAN-EUROPEAN
INITIATIVES SUCH
AS THE EUROPEAN
FORUM OF THINK
TANKS, THINK GLOBAL
ACT EUROPEAN, ETC.

Fostering dialogue with European citizens by holding hundreds of conferences and debates open to the general public throughout Europe (co-foundation of the

"European Estates General",

European citizen debates at the European Parliament, Citizens' web dialogue, etc.)

300 CONFERENCES

& SEMINARS
hosted or jointly organised in

10 EU MEMBER STATES
and participation in around

700 OTHER EVENTS
in more than 30 countries in

Deepening the Single Market

the FII and further afield

by proposing a move forward in some key sectors such as energy, digital technology and services and by insisting on the importance of combining economic liberalisation with the promotion of social standards and rights

1/3

of our conferences and debates are citizens' dialogue events open to the general public (launch of the "European Estates General" in France, of citizens' web dialogues, etc.)

Completing the Economic and Monetary Union by insisting, as early as 1997, on the need to create a

genuine economic pillar

and by playing a proactive role in debates on crisis management, to ensure a balance between austerity and growth, and between solidarity and control

50 APPEARANCES PER MONTH

on average in all types of media outlets (European press, radio and television), in all EU Member States and beyond

Stepping up social Europe by identifying priority actions, in particular in the fields of employment, social investment and mobility, by insisting on the added value of the EU's action and the

social dimension of the EMU

2 WORKING AND
DISSEMINATION
LANGUAGES, ENGLISH
AND FRENCH – WITH
GERMAN SINCE 2014
THANKS TO THE
CREATION OF OUR
OFFICE IN GERMANY,
THE JACQUES DELORS
INSTITUT – BERLIN

Reforming the European budget by denouncing the adverse effects of the notion of a "fair return", and by proposing an EU budget mostly financed by

real own resources,

and the creation of a euro area budget

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ZKEY FIGURES



20 YEARS OF EUROPE! • ACTIVITY REPORT 1996-2016

1996 ► 2016

HIGHLIGHTS

Fostering Cohesion and Regional Policy by publishing recommendations for each new strategic and budgetary programming cycle, in order to increase the effectiveness of European

territorial solidarity

22,000 MONTHLY **VISITS**

www.delorsinstitute.eu (google analytics)

Supporting agriculture and rural development by recommending a shift in the CAP towards the remuneration of

rural public goods,

by bringing it up to contemporary requirements of proper management and coherence with other community policies

5 PRESIDENTS

Jacques Delors, Pascal Lamy Tommaso Padoa-Schioppa, António Vitorino, Enrico Letta

Creating a "European Energy Community"

by drafting practical strategic guidelines for an energy system able to provide the EU's citizens and companies with sustainable, safe and affordable energy

1.985 FILES IN THE PERSONAL **ARCHIVES**

of Jacques Delors - President of the **European Commission representing** 10 YEARS OF HISTORY FOR EUROPEAN CONSTRUCTION

"Think Global, **Act European**"

via our Presidents, our governing bodies and by bringing together, since 2007, a network of European think tanks to assess the impact of major international developments and propose guidelines to heighten the EU's influence

50 KEY FIGURES

who have made up our Board of Directors, of

11 DIFFERENT NATIONALITIES.

and 9 belonging to our **Board of Trustees**

OPENING OUR OFFICE IN **GERMANY, THE JACQUES DELORS INSTITUT - BERLIN** TO DEVELOP OUR ACTIVITIES IN TWO KEY COUNTRIES FOR **EUROPEAN CONSTRUCTION** AND DISSEMINATE **OUR ANALYSES AND RECOMMENDATIONS MORE EFFECTIVELY THERE**

4 SECRETARY-GENERALS/DIRECTOR

Christine Verger, Jean Nestor, Gaëtane Ricard-Nihoul, Yves Bertoncini

Improving relations between the EU and its neighbours, by supporting

EU enlargement

over two decades, then by calling for a more proactive commitment from the EU to its immediate neighbours to the South and to the East

MORE THAN 60 FINANCIAL PARTNERS SUPPORTING **OUR ACTION, INCLUDING** THE EUROPEAN COMMISSION ("EUROPE FOR CITIZENS") AND THE FRENCH GOVERNMENT AS **OUR MAJOR PARTNERS**

Ensuring the EU's security by calling for the implementation of collective crisis management mechanisms and for more in-depth

European cooperation in terms of defence

in order to counter the decline in our military capacities as the United States turns away from Europe

14 MEETINGS OF OUR **EUROPEAN STEERING** COMMITTEE founded in 1998

Developing a European migration policy by calling for the mobilisation of external action policies to draw up a long-term strategic vision and by proposing

> a European visa policy for jobseekers

ANNUAL BUDGET OF AN AVERAGE

since 2010, to which are now added the resources obtained in Germany by the Jacques Delors Institut - Berlin

Consolidating the EU's trade power, by analysing the priorities of commitment with third countries, as well as the benefits of an avant-garde strategy for regulatory convergence and the reinforcement of

trade defence instruments

172 MEMBERS OF 23 DIFFERENT **NATIONALITIES** in our teams since 1996

ORGANISING AND PROMOTING THE "JACQUES **DELORS ARCHIVES -**PRESIDENCY OF THE **EUROPEAN COMMISSION** IN ORDER TO ENABLE **RESEARCHERS AND OBSERVERS TO SHED** LIGHT ON RESPONSES TO THE EU'S CURRENT **CHALLENGES ON THE BASIS** OF THE ACHIEVEMENTS OF THE 1985-1995 PERIOD

36 DONORS, answered our appeal in 2015

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KEY FIGURES