



COMBINING COMPETITION, COOPERATION AND SOLIDARITY

DEEPENING THE SINGLE MARKET

COMPLETING THE ECONOMIC AND MONETARY UNION

REINFORCING SOCIAL EUROPE

ADAPTING THE EUROPEAN BUDGET

FURTHERING COHESION AND REGIONAL POLICY

SUPPORTING AGRICULTURE AND RURAL DEVELOPMENT

CREATING A GENUINE “ENERGY UNION”



Deepening the Single Market

The Single Market, cornerstone of the European project and the legacy of Jacques Delors, is the core focus of our work. On this theme, we analyse what remains to be accomplished to bring the Single Market up to speed in the 21st century, the importance of the Single Market both as an endogenous source of growth and as a creator of employment in the EU, and also the need to strike a balance between economic liberalisation and the safeguarding of rights and social standards. Our work also looks at sectors, with a particular focus on the internal energy market and the Digital Single Market.

▲ Michel Barnier and Jacques Delors during the conference "20 years on: what challenges for the single market?", co-organised in partnership with the Representation in France of the European Commission and the French Ministry of economy and finances, Paris, 6 November 2012.

PUBLICATIONS

A DEEPENED SINGLE MARKET FOR LABOUR AND DIGITAL INNOVATION

Policy Paper by Paul-Jasper Dittrich,
13 May 2016

GROWTH AND EURO AREA STABILITY: FOR A DEEPENED SINGLE MARKET FOR SERVICES

Policy Paper by Anna auf dem Brinke,
Katharina Gnath and
Jörg Haas, 26 June 2015

THE SINGLE MARKET AND COHESION POLICY DYAD: BATTERED BY THE CRISIS AND GLOBALISATION

Policy Paper by Marjorie Jouen,
28 April 2014

SINGLE MARKET: INDUSTRIAL AND POLITICAL CHALLENGES

Tribune by Riccardo Perissich,
29 November 2012

THE SINGLE MARKET: CORNERSTONE OF THE EU

Tribune by Jacques Delors,
21 November 2012

ENJOYING A SINGLE MARKET FOR NETWORK INDUSTRIES?

Study by Giacomo Luchetta and
Jacques Pelkmans, Foreword by
Jonathan Faull, 22 February 2013

PUBLIC SERVICES AND EUROPEAN COMPETITION: CONTRADICTION OR CONCILIATION?

Policy Paper by Pierre Lepetit,
8 January 2013

SINGLE MARKET: NEW RULES URGENTLY NEEDED

Synthesis of the 2012 European Steering Committee by Kristina Maslauskaite,
20 December 2012

FOR A NEW RELAUNCH OF THE SINGLE MARKET

Tribune by Jacques Delors, 15 October 2012

FINANCING TRANS-EUROPEAN ENERGY INFRASTRUCTURES – PAST, PRESENT, AND PERSPECTIVES

Policy Paper by
Christian von Hirschhausen,
7 November 2011

POLITISATION OF THE UNION: THE CASE OF THE SERVICES DIRECTIVE

Brief by Francesco Marchi,
4 October 2006

FOREIGN DIRECT INVESTMENT IN THE NEW CENTRAL AND EASTERN EUROPEAN MEMBER STATES

Study by Bérénice Picciotto,
30 April 2003



EVENTS

THE SINGLE MARKET 20 YEARS LATER: CHALLENGES AND OPPORTUNITIES

Conference organised in partnership
with the Maison de l'Europe de
Paris, Paris, 11 December 2013

COMPETITION – COOPERATION – SOLIDARITY: FACING THE NEW EU CHALLENGES

Conference, Brussels, 16 October 2012

20 YEARS OF THE SINGLE MARKET: MUST WE FEAR THE FISCAL AND SOCIAL DUMPING?

Citizens' dialogue organised in partnership
with the Club Europe Sud Rhône-
Alpes, Valence, 15 November 2012

VIKING-LAVAL-RÜFFERT: ECONOMIC FREEDOMS VERSUS FUNDAMENTAL SOCIAL RIGHTS – WHERE DOES THE BALANCE LIE?

Debate online with several experts
organised in partnership with the
European Trade Union Institute,
December 2007-June 2008



MEDIA

THE DIRECTIVE ON POSTED WORKERS

Article by Sofia Fernandes
in *La Croix*, 4 July 2016

LE COÛT DU TRAVAIL RÉEL N'EST PLUS BON MARCHÉ EN EUROPE DE L'EST

Interview of Kristina Maslauskaite
in *La Croix*, 7 June 2013



Vingt ans après 1992, relancer le marché unique européen

Par Jacques Delors, président fondateur de Notre Europe-Institut Jacques Delors, ancien président de la Commission européenne | 06/11/2012, 11:34 | 1142 mots



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Le marché unique fête cette année ses vingt ans de fonctionnement. Pour Jacques Delors, à l'époque président de la Commission européenne et auteur du rapport sur l'Acte Unique de 1985, la vision d' alors « la compétition qui stimule, la coopération qui renforce et la solidarité qui unit » n'a rien perdu de son acuité. Sans naïveté, mais aussi sans tabous, sachons en tirer le meilleur pour le relancer et surtout, évitons d'en faire un bouc-émissaire, explique-t-il.

SUR LE

La réalisation effective du « marché unique » constituait au milieu des années 80 le seul projet d'ampleur suscitant une

VINGT ANS APRÈS 1992, RELANCER LE MARCHÉ UNIQUE EUROPÉEN

Article by Jacques Delors in
La Tribune, 6 November 2012

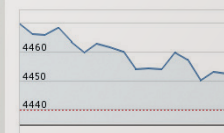
EUROPE : LA RIGUEUR, MAIS AUSSI LA CROISSANCE

Article by Jacques Delors,
António Vitorino and the participants
in the meeting of the European
Steering Committee in *Le Figaro*,
22 November 2011

LA TRIBUNE BOURSE

CAC 40 INTERNATIONAUX INDICATEURS

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Palmarès

Valeurs	Cours	Varia
Lafargeholcim	46,00	+1,10 %
Orange sa	13,53	+1,01 %
Essilor intl.	116,55	+1,00 %
Total	43,11	-0,76 %
Engie s.a	14,31	-0,31 %
Arcelormittal	5,24	-0,04 %

voir toutes les valeurs

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TRIBUNNE



Completing the Economic and Monetary Union

Drawing inspiration from the work of two of the founding fathers of the single currency, Jacques Delors and Tommaso Padoa-Schioppa, our work insists on the need to give the “EMU” a tangible economic pillar. We also play an active part in debates on the future of the Eurozone by issuing analyses and precise guidelines for a strengthened EMU in the long term. We are also proactive in debates on the management of the Eurozone crisis, insisting on the importance of maintaining a balance between solidarity and responsibility and the key role that the EU must play in supporting investment and growth.

▲ *Peter Bofinger, Jean-Claude Trichet, Jean Boissonnat, Mario Draghi, André Sapir, Henrik Enderlein and Ian Begg during the conference “Seeing far and wide: a tribute to Tommaso Padoa-Schioppa” organised in partnership with Egmont, Brussels, 4 April 2011.*



REPAIR AND PREPARE: GROWTH AND THE EURO AFTER BREXIT

Study by the working group on EMU led by Henrik Enderlein and Enrico Letta, Foreword by Jacques Delors, co-publication with the Bertelsmann Foundation, 20 September 2016

INVESTMENT IN EUROPE: MAKING THE BEST OF THE JUNKER PLAN

Study by Eulalia Rubio, Thomas Pellerin-Carlin and David Rinaldi, Foreword by Enrico Letta, 1st March 2016

WHO CALLS THE SHOTS IN THE EURO AREA? “BRUSSELS” OR THE MEMBER STATES?

Policy Paper by Sofia Fernandes, 15 May 2014

DEEPENING THE EMU: HOW TO MAINTAIN AND DEVELOP THE EUROPEAN SOCIAL MODEL?

Study by Sofia Fernandes and Kristina Maslauskaitė, Foreword by Jacques Delors, 19 November 2013

BLUEPRINT FOR A CYCLICAL SHOCK INSURANCE IN THE EURO AREA

Study by Henrik Enderlein, Jann Spiess and Lucas Guttenberg, Foreword by António Vitorino, 27 September 2013

RETHINKING THE EMU AND MAKING GREATER EUROPE POSITIVE AGAIN

Tribune by Jacques Delors, 28 June 2013

COMPLETING THE EURO: A ROAD MAP TOWARDS FISCAL UNION IN EUROPE

Report of the Tommaso Padoa-Schioppa group consisting of Henrik Enderlein, Helmut Schmidt, Peter Bofinger, Laurence Boone, Paul De Grauwe, Jean-Claude Pirijs, Jean Pisani-Ferry, Maria João Rodrigues, André Sapir and António Vitorino, Foreword by Jacques Delors and Helmut Schmidt, 26 June 2012

FROM THE CRISIS TO A EUROPEAN ECONOMIC STRATEGY

Tribune by Tommaso Padoa-Schioppa, 15 June 2010

THE DEBT CRISIS IN THE EURO AREA: INTEREST AND PASSIONS

Brief by Tommaso Padoa-Schioppa, 21 May 2010

PACT FOR THE COORDINATION OF ECONOMIC POLICIES

Proposal by Jacques Delors, 6 August 1997



AFTER THE GREEK PSYCHODRAMA, WHAT IMPROVEMENTS FOR THE EMU?

Conference organised in partnership with the Macif in presence of Pierre Moscovici, Paris, 24 September 2015

THE IMPLEMENTATION OF "MEMORANDA OF UNDERSTANDING" IN THE EURO AREA

Seminar organised in partnership with
the European Economic and Social
Committee, Brussels, 10 April 2014

STIMULATING GROWTH IN EUROPE: WHICH WAY FORWARD?

Conference organised in partnership with
the Polish Ministry for foreign affairs and
Demos Europa, Paris, 1st December 2011

SEEING FAR AND WIDE: A TRIBUTE TO TOMMASO PADOA-SCHIOPPA

Conference organised in partnership
with Egmont, Brussels, 4 April 2011

BUDGETARY DISCIPLINE AND MACROECONOMIC POLICY IN THE EUROPEAN UNION: ARE THE STABILITY PACT AND THE LISBON STRATEGY COMPATIBLE?

Seminar, Paris, 8 March 2003

ECONOMIC CONVERGENCE AND EMPLOYMENT IN EUROPE: WHAT PROMISES FOR THE EMU?

Workshop organised in partnership
with *La Libre Belgique* and *De Morgen*,
Brussels, 29 May 1997



THE EU AND GREECE: CHANGING FRAMES AND PURSUING THE ODYSSEY

Article by Jacques Delors, Pascal Lamy
and António Vitorino in *In-Cyprus* (Cyprus),
EurActiv.pl (Poland), *EurActiv.sk* (Slovakia),
EurActiv.cz (Czech Republic),
EurActiv.com.tr (Turkey), *EurActiv.com*,
Financial Times (USA), *Financial Times*
(United Kingdom), *Handelsblatt*
(Germany), *NRC*, 7 July 2015

WILL GREECE EXIT THE EURO AREA?

Interview of Jörg Haas in the *Arte*
news programme, 16 June 2015

EUROZONE NEEDS A PERMANENT BAIL-OUT FUND

Article by Henrik Enderlein,
Tommaso Padoa-Schioppa,
André Sapir and Peter Bofinger in the
Financial Times, 28 September 2010

WIR DÜRFEN GRIECHENLAND NICHT IM STICH LASSEN (WE ARE NOT ALLOWED TO ABANDON GREECE)

Article by Tommaso Padoa-Schioppa
in *Handelsblatt*, 22 February 2010



mercredi 16 mai 2012 LE FIGARO

16 débats & opinions

LES BLOGS
LE FIGARO.fr

Georges Malbrunot
L'ORIENT
INDISCRET

Jacques Delors et
Antonio Vitorino*

L'ancien président
de la Commission
européenne
et le président
du think-tank
Notre Europe lancent
plusieurs pistes
afin d'adapter
le nouveau traité aux
exigences actuelles,
tant économique,
sociale que politique.

Stabilité et croissance: parfaire le nouveau pacte européen

Les élections grecques et françaises et les sombres perspectives de croissance européenne relancent le débat sur l'équilibre établi entre l'exercice d'une solidarité européenne face à la grave crise en cours et le sérieux et la responsabilité de réformes attendues de la part des États en difficulté. Il importe de l'aborder en identifiant les éléments clés dont l'Europe a besoin pour forger un compromis global salvateur pour la cohésion économique, sociale mais aussi politique de la zone euro et de l'Union européenne dans son ensemble.

Le Traité sur la stabilité, la coordination et la gouvernance (TSCG) est une étape importante dans la dialectique solidarité européenne - responsabilités nationales enclenchée depuis plus de trois ans. Il est la contrepartie de l'aide apportée par les États membres, l'UE, la Banque centrale européenne (BCE) et le Fonds monétaire international (FMI) aux

pays en difficulté, en s'efforçant de mieux garantir le respect des disciplines budgétaires liées à l'appartenance à la zone euro. Ce n'est pas mettre en cause ce traité qui de constater qu'il doit être complété par un engagement européen tout aussi net en faveur de mesures soutenant une croissance durable, engagement qui pourra prendre la forme d'un protocole additionnel.

S'appuyant sur les articles 1 et 9 du TSCG, ce protocole pour la croissance a vocation à inclure plusieurs orientations complémentaires : meilleure utilisation du budget communautaire en appui de la croissance des pays membres ; doublement des capacités de prêt de la Banque européenne d'investissement, par exemple au bénéfice des PME et de l'innovation ; émission de « projets bonds » dédiés au financement de projets et d'infrastructures paneuropéennes, principalement dans le domaine de l'énergie et de l'environnement ; approfondissement du marché intérieur, en priorité dans le domaine des services ; taxe sur les transactions financières visant à corriger les excès du système financier et constituant une nouvelle ressource propre pour le budget de l'UE.

L'ajout d'un tel protocole additionnel serait de nature à formaliser le nouveau pacte de stabilité et de croissance, plus équilibré et mieux adapté aux exigences de l'heure, sur le plan économique et social comme d'un point de vue politique. Il favoriserait sans nul doute le ralliement des pays européens aux efforts nationaux de rigueur et de réformes structurelles prévus par le TSCG. La ratification du TSCG - traduira la détermination à engager les réformes

« On ne saurait confondre "protocole" et "manne providentielle", et se dispenser de réformes structurelles qu'il convient d'adapter et aux situations des économies et de so

L'UE peut comme par le passé démontrer sa valeur ajoutée au service d'une croissance durable, c'est aussi au niveau national et régional que doivent être relevés les défis essentiels au renforcement du dynamisme économique, de la compétitivité et de la cohésion sociale des pays européens. On ne saurait confondre « protocole additionnel » et « manne providentielle », et se dispenser de réformes structurelles qu'il convient d'adapter aux traditions et situations des économies et sociétés de l'UE. Tout comme on ne saurait occulter la nécessité de s'attacher plus résolument aux fragilités des systèmes bancaires, ce qui suppose à la fois la poursuite des mouvements de recapitalisation et de consolidation en cours et le renforcement des mécanismes de régulation. Cet équilibre entre rigueur et relance a été réclamé par douze chefs de gouverne-

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Reinforcing social Europe

The construction of a more social Europe has been one of the Jacques Delors Institute's main focuses since its creation in 1996. Our work looks at the social repercussions of the Single Market, with special attention paid to the welfare tourism/social dumping debate within the EU, the EU's initiatives in favour of employment and youth employment in particular, and the way that European policies and initiatives affect national welfare states, more specifically since the Eurozone crisis. The Jacques Delors Institute also pays special attention to the role of social partners in the development of the European construction.

▲ *Pascal Lamy, Marianne Thyssen and Nicolas Schmit during the seminar "A new start for social Europe?" organised in partnership with the Government of Luxembourg, Luxembourg, 19 June 2015.*



PUBLICATIONS

ACCESS TO SOCIAL BENEFITS FOR EU MOBILE CITIZENS: "TOURISM" OR MYTH?

Policy Paper by Sofia Fernandes,
30 June 2016

A NEW START FOR SOCIAL EUROPE

Study by David Rinaldi, Foreword by
Jacques Delors, 4 February 2016

SOCIAL INEQUALITIES IN EUROPE: THE CHALLENGE OF CONVERGENCE AND COHESION

Policy Paper by David Rinaldi and
Frank Vandenbroucke,
2 December 2015

ERASMUS PRO:

FOR A MILLION "YOUNG EUROPEAN APPRENTICES" BY 2020

Tribune by Jacques Delors,
Henrik Enderlein, Pascal Lamy,
Enrico Letta, François Villeroy de Galhau,
António Vitorino, Jean-Michel Baer
and Sofia Fernandes, 12 May 2015

EUROPEAN SOCIAL DIALOGUE: 30 YEARS OF EXPERIENCE AND PROGRESS, WHAT FUTURE?

Policy Paper by Jean Lapeyre,
28 January 2015

POSTED WORKERS IN THE EU: STATE OF PLAY AND REGULATORY EVOLUTION

Policy Paper by Kristina Maslauskaitė,
24 March 2014

DEEPENING THE EMU: HOW TO MAINTAIN AND DEVELOP THE EUROPEAN SOCIAL MODEL?

Study by Sofia Fernandes and
Kristina Maslauskaitė, Foreword by
Jacques Delors, 19 November 2013

SOCIAL COMPETITION IN THE EU: MYTHS AND REALITIES

Study by Kristina Maslauskaitė, Foreword
by António Vitorino, 5 June 2013

SOCIAL EXPERIMENTATION IN EUROPE: TOWARDS A MORE COMPLETE AND EFFECTIVE PALETTE OF THE EU ACTION FOR SOCIAL INNOVATION

Study by Marjorie Joven,
20 November 2008

SOCIAL EUROPE IN THE THROES OF ENLARGEMENT

Policy Paper by Marjorie Joven
and Catherine Palpant,
20 June 2005

SOCIAL EUROPE: HISTORY AND STATE OF THINGS

Study by Jean-Louis Arnaud,
July 1997



EVENTS

A NEW START FOR SOCIAL EUROPE?

Seminar organised in partnership
with the Government of Luxembourg,
Luxembourg, 19 June 2015

WHAT KIND OF SOCIAL EUROPE AFTER THE CRISIS?

Seminar organised in partnership with the Calouste Gulbenkian Foundation, Brussels, 3 December 2013

TOWARDS A NEW SOCIAL CONTRACT IN EUROPE – FRANCE-GERMANY ECONOMIC CHANGES AND SOCIAL MODELS

Seminar organised in partnership with the German Federal Chancellery, Berlin, 11-12 April 2001

NATIONAL PACTS FOR EMPLOYMENT: SITUATION AND OUTLOOK

Seminar organised in partnership with the European Trade Union Institute, Brussels, June 1998



EUROPE IN SEARCH OF A SOCIAL POLICY

Seminar organised in partnership with the Luxembourg Institute for European and International Studies, Luxembourg, September 1997



THE SOCIAL DIMENSION OF THE EUROPEAN INTEGRATION

Article by Enrico Letta in *SiR*, 2 August 2016



AN "ERASMUS PRO"

Tribune of our working group on youth employment consisting of Jacques Delors, Henrik Enderlein, Pascal Lamy, Enrico Letta, François Villeroy de Galhau, António Vitorino, Jean-Michel Baer and Sofia Fernandes in *The Guardian*, 13 May 2015

ENDOWING THE EMU WITH A SOCIAL DIMENSION

Article by Jacques Delors and Sofia Fernandes on *The Huffington Post*, 6 November 2013

YOUTH UNEMPLOYMENT IN EUROPE
Article by Sofia Fernandes on the website *Dossier Europa*, 31 January 2013



Isabel Mota, László Andor and Yves Bertoncini during the seminar "What kind of Social Europe after the crisis?" organised in partnership with the Calouste Gulbenkian Foundation, Brussels, 3 December 2013.





◀ Seminar "Rethinking EU finances in times of crisis", organised in partnership with the Compagnia di San Paolo, the Centro studi sul federalismo, the European Policy Center and the Istituto Affari Internazionali, Turin, 7-8 July 2011.

FUNDING THE EU BUDGET WITH A GENUINE OWN RESOURCE: THE CASE FOR A EUROPEAN TAX

Study by Jacques Le Cacheux,
2 May 2007

EUROPEAN BUDGET: THE POISONOUS BUDGET REBATE DEBATE

Study by Jacques Le Cacheux,
30 November 2005



EVENTS

THE ADDED VALUE OF THE EU BUDGET

Intervention of Eulalia Rubio in an internal seminar organised by DG Budget, Brussels, 18 March 2016

THE PAYMENTS BACKLOG IN RECENT EU BUDGETS: LESSONS LEARNT AND OUTLOOK

Intervention of Eulalia Rubio during a seminar organised by the European Parliamentary Research Service, Brussels, 4 December 2015

THE EFFICIENCY AND EFFECTIVENESS OF THE EU BUDGET

Intervention of Eulalia Rubio during a seminar organised by the European University Institute in Florence, 1-2 October 2015

THE EU BUDGET: A DRIVING FORCE FOR CHANGING EUROPE?

Seminar organised in partnership with the Istituto Affari Internazionali, the Centro Studi sul Federalismo and the Institut für Europäische Politik, Rome, 30 October 2012

RETHINKING EU FINANCES IN TIMES OF CRISIS

Seminar organised in partnership with the Compagnia di San Paolo, the Centro studi sul federalismo, the European Policy Center and the Istituto Affari Internazionali, Turin, 7-8 July 2011

Adapting the European budget

The Jacques Delors Institute plays an active role in debates on the reform and functioning of the EU budget. We advocate a more efficient and flexible European budget, financed for the most part by its own resources and not by national contributions, based on the principle of solidarity and able to meet new common challenges such as the refugee crisis, terrorism, low growth rates and youth unemployment.



PUBLICATIONS

FEDERALISING THE EUROZONE: TOWARDS A TRUE EUROPEAN BUDGET?

Policy Paper by Eulalia Rubio,
co-publication with the
Istituto Affari Internazionali,
14 January 2016

THE ADJUSTMENTS TO THE EU BUDGET

Video interview with Eulalia Rubio,
6 November 2014

THE "ADDED VALUE" IN EU BUDGETARY DEBATES: ONE CONCEPT, FOUR MEANINGS

Brief by Eulalia Rubio,
28 June 2011

EUROPE FOR GROWTH: TOWARDS A RADICAL CHANGE IN FINANCING THE EU

Contribution to a report on the reform of the own resources system presented by three MEPs - Jutta Haug, Alain Lamassoure and Guy Verhofstadt – in the European Parliament in Strasbourg, 6 April 2011

A NEW RESOURCE FOR THE EUROPEAN BUDGET

Declaration by Jacques Delors, Tommaso Padoa-Schioppa and the participants in the European Steering Committee, 24 November 2010

EU BUDGET REVIEW: ADDRESSING THE THORNY ISSUES

Policy Paper by Eulalia Rubio,
7 March 2008

THE CASE FOR A EUROPEAN TAX: BENEFITS, PRACTICAL ASPECTS AND OPTIONS FOR ENDOWING THE EU WITH A VERITABLE OWN RESOURCE

Intervention of Eulalia Rubio in a symposium organised by the HEC Europe Institute, Chantilly, 1-2 February 2008

THE EU BUDGET: WHAT FOR?

Conference organised in partnership with the Committee of the Regions, Brussels, 19 April 2007



EU BUDGET AND THE MIGRATION CRISES

Eulalia Rubio on *Radio Luxembourg*, 16 February 2016

BUDGET EUROPÉEN : COMPRENDRE LES ENJEUX DES CRISES INSTITUTIONNELLES SUCCESSIVES

Interview of Eulalia Rubio in *Le Taurillon*, 22 November 2014

EU BUDGET: THE PATH TO AN AGREEMENT

Tribune by Jacques Delors and António Vitorino on *The Huffington Post*, 25 April 2013

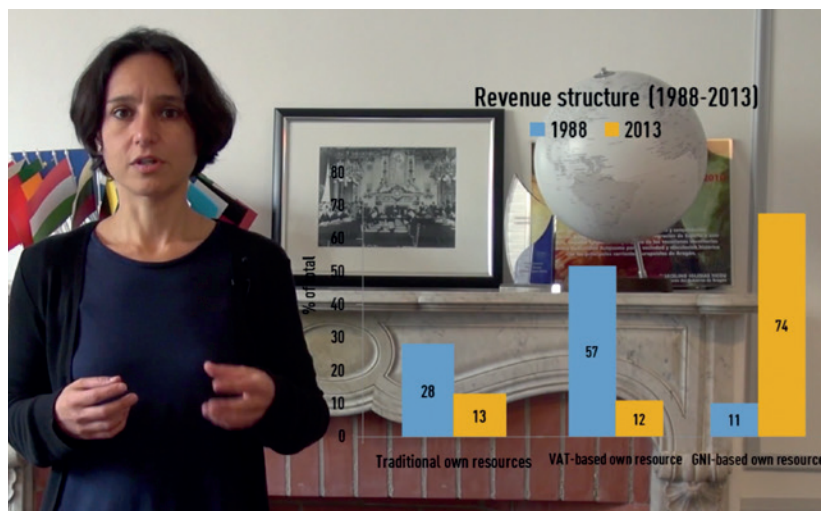
THE EUROPEAN COUNCIL DEDICATED TO THE NEGOTIATIONS OF THE MULTI-ANNUAL FINANCIAL FRAMEWORK

Eulalia Rubio on French radio *Euradionantes*, 23 November 2012

THE STATE OF THE EU BUDGET

Eulalia Rubio on French radio *Judaïque FM*, 26 November 2012

▼ Seminar “The EU budget: a driving force for changing Europe?” organised in partnership with the Istituto Affari Internazionali, the Centro Studi sul Federalismo and the Institut für Europäische Politik, Rome, 30 October 2012.





◀ Interview of Jacques Delors in the journal *Panorama* Inforegio No. 43, April 2012.

Furthering cohesion and regional policy

Following on from the crucial impetus given by Jacques Delors to launch the European cohesion policy, the Jacques Delors Institute is continuing to analyse new challenges the EU faces in this area. It contributes to drafting new proposals for the future of this policy and its financing, with a view to maintaining cohesion between regions and social groups. It also underscores the usefulness of this solidarity and integration tool through regional development, working more in tune with the needs of European citizens.



PUBLICATIONS

WHAT PRIORITIES FOR THE COHESION POLICY AFTER 2020?

Tribune by Marjorie Joven,
19 May 2016

THE MACRO-ECONOMIC CONDITIONALITY, THE STORY OF A TRIPLE PENALTY FOR REGIONS

Policy Paper by Marjorie Joven,
30 March 2015

COHESION POLICY FACING THE CRISIS: WHAT EFFECTS FOR THE EU'S REGIONS?

Policy Paper by Patrick Faucheur,
15 January 2015

THE SINGLE MARKET AND COHESION POLICY DYAD: BATTERED BY THE CRISIS AND GLOBALISATION

Policy Paper by Marjorie Joven,
28 April 2014

THE "COHESION PACT": WEATHERING THE CRISIS

Policy Paper by Marjorie Joven,
9 February 2012

COHESION POLICY SUPPORT FOR LOCAL DEVELOPMENT: BEST PRACTICE AND FUTURE POLICY OPTIONS

Report for the European Commission coordinated by Marjorie Joven and Nadège Chambon,
12 December 2011

BALTIC SEA, DANUBE AND MACRO-REGIONAL STRATEGIES: A MODEL FOR TRANSNATIONAL COOPERATION IN THE EU?

Study by Stefanie Dühr, Foreword by Marjorie Joven, 26 September 2011

TERRITORIAL COHESION: FROM THEORY TO PRACTICE

Policy Paper by Marjorie Joven,
12 June 2008

ADAPTATION OF COHESION POLICY TO THE ENLARGED EUROPE AND THE LISBON AND GOTHENBURG OBJECTIVES

Study for the European Parliament coordinated by Marjorie Joven,
31 January 2005



EVENTS

THE CITIES, A MAJOR ACTOR FOR EUROPE IN GLOBALISATION

Intervention of Marjorie Joven within the event "Géopolitiques de Nantes", 2 October 2015

REFORM OF EU POLICIES IN THE PERSPECTIVE OF ENLARGEMENT AND THEIR FINANCIAL IMPLICATIONS

Seminar organised in partnership with the European Policy Center, Synthesis by Lluís Navarro and Marjorie Joven, Brussels, 18 April 2002

ENLARGEMENT OF THE EUROPEAN UNION: TOWARDS A LARGE AREA OF SOLIDARITY AND COOPERATION

Seminar organised in partnership with the Lucchini Foundation, Synthesis by Jean-Louis Arnaud and Małgorzata Zaborowska, Warsaw, 21-22 February 2002

WHAT ARE THE PROSPECTS FOR THE STRUCTURAL FUNDS AND THE COHESION POLICY?

Franco-German seminar organised in partnership with the SWP and the French Ministry for foreign affairs, Synthesis by Jean-Louis Arnaud and Ute Guder, Paris, 31 January – 1st February 2002

CROSSBORDER AND TRANSNATIONAL COOPERATION, THE NEW EUROPE IS INVENTING ITSELF IN ITS MARGINS

Study by Marjorie Jouen, James W. Scott, Daniel Poulenard, Peter Jurczek, Bernhard Köppen, Ferenc Mislitzetv and Ferruccio Dardanello, and seminar organised in partnership with Unioncamere, Brussels, 13 November 2001

HOW TO ENHANCE ECONOMIC AND SOCIAL COHESION IN EUROPE AFTER 2006?

Seminar organised in partnership with the European Policy Center and the King Baudouin Foundation, Brussels, 23 May 2001

THE ROLE AND POSITION OF REGIONS IN A RENEWED EUROPE

Intervention of Jacques Delors in the annual symposium of the Erasmus Prize Foundation, 's-Hertogenbosch, 4 November 2000

THE FRANCO-GERMAN MOTOR FACING AGENDA 2000

Seminar organised in partnership with the Bertelsmann Foundation, Berlin, 3-4 February 1999

FIFTEEN COUNTRIES IN THE SAME BOAT: ECONOMIC AND SOCIAL COHESION, CORNERSTONE OF THE EUROPEAN CONSTRUCTION

Seminar organised in partnership with the Fundación Banco Bilbao Vizcaya, Madrid, 27-28 November 1998

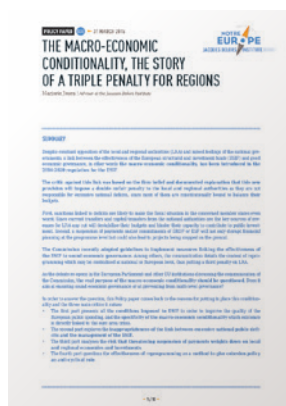


THE 13 NEW REGIONS: LÄNDER IN THE FRENCH WAY?

Marjorie Jouen on RFI, 4 January 2016

LA LOGIQUE DÉCENTRALISÉE DE LA POLITIQUE DE COHÉSION EN DANGER

Interview of Marjorie Jouen in *Le Courrier des Maires*, 1st June 2015



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Themes of our work

- European Union and Citizens
- Federation of Nation States
- European Institutions
- European Democracy
- Citizen Dialogue
- Freedom, Security, Justice
- Competition Cooperation Solidarity
- Single Market
- Euro and European Governance
- European Budget
- Solidarity and Social Europe
- Cohesion and Regional Policy
- Agriculture and Rural Development
- Energy Union

Medias

Marjorie Jouen debates on RFI on the theme: "The 13 new regions: Länder in the French way?"

on January 4, 2016, 17:43 Programme - Marjorie Jouen

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News releases

Enrico Letta Appointed President of the Jacques Delors Institute 5/07/2016 - 10:00

New European report calls for the protection of film diversity 07/11/2014 - 10:00

The European Initiative Prize 2014 awarded to Y. Bertoini & T. Chopin 27/06/2014 - 10:00

The European Union, its legislations and its powers 20/05/2014 - 10:00

INTERVIEW

Marjorie Jouen, conseillère externe à l'Institut Jacques Delors

«La logique décentralisée de la politique de cohésion en danger»

Comment est apparue la notion de conditionnalité macro-économique ?

La préparation de la programmation 2014-2020 a eu lieu en pleine crise économique et monétaire, qui entraîne la création de la troika (Commission, PCE et FMI) lorsque quelques pays appellent au secours. Elle met en place la conditionnalité, un dispositif habituel du FMI : on aide un pays s'il réalise des réformes structurelles. De là, l'idée que l'Union européenne fasse de même pour améliorer l'utilisation des fonds structurels : qu'ils ne soient versés que si...

alors que la Commission verse les fonds européens à des régions qui ne sont en rien responsables des déficits excessifs des Etats. On pénaliserait les régions en les empêchant de cofinancer des projets. Mais, les Etats membres y tenant, le texte est maintenu. Et au printemps 2014, la Commission adopte une communication expliquant qu'en cas de difficultés, elle aidera en intervenant sur une reprogrammation.

Ce que vous voyez comme dangereux... ?

Oui, la Commission interviendra



Supporting agriculture and rural development

To use Jacques Delors' words, the Common Agricultural Policy (CAP) and its budget are part of Europeans' "marriage contract". Our work aims to adapt the terms of this contract to contemporary requirements: applying general principles of proper management (transparency, simplicity, etc.) to the CAP; improving coherence between the CAP and other EU policies (environment, competition, cooperation with developing countries); adapting the CAP to the challenges of the agricultural and rural sector (international trade, energy and climate, etc.). Through this work we have been able to guide the EU's support for agriculture towards the remuneration of "rural public goods".



PUBLICATIONS

THE NITRATES DIRECTIVE, INCOMPATIBLE WITH LIVESTOCK FARMING? THE CASE OF FRANCE AND NORTHERN EUROPEAN COUNTRIES

Policy Paper by Philippe Le Goffe, 30 May 2013

DO THE PROPOSALS FOR THE CAP AFTER 2013 HERALD A 'MAJOR' REFORM?

Policy Paper by Louis-Pascal Mahé,
23 March 2012

SUBSIDIARITY VERSUS SOLIDARITY? THE EXAMPLE OF THE EUROPEAN FOOD AID PROGRAMME FOR THE MOST DEPRIVED

Brief by Nadège Chambon, 18 October 2011

▲ *Gustova Suárez
Perterra and
Elena Espinosa Mangana
during the seminar "How
to reform CAP to improve
agriculture's contribution
to the Europe 2020
Strategy?", organised in
partnership with Elcano
on the occasion of the
Spanish presidency of
the EU Council, Madrid,
23 June 2010.*

THE CAP'S CONTRIBUTION TO THE COLLECTIVE WELFARE: A COMPLEX ASSESSMENT

Preparatory contribution by
Alexandre Gohin, 22 September 2010

THE KEYS TO A EUROPEAN STRATEGY FOR RURAL DEVELOPMENT

Note by Marjorie Jouen, 18 June 2009

CAP REFORM BEYOND 2013: AN IDEA FOR A LONGER VIEW

Study by Jean-Christophe Bureau and
Louis-Pascal Mahé, 27 May 2008

WINE AND EUROPE: THE METAMORPHOSES OF A LAND OF CHOICE

Study by Aziliz Gouez and
Boris Petric, 4 April 2007

ORGANIC FARMING IN EUROPE: SITUATION AND PROSPECTS

Policy Paper by Sylvie Bonny,
15 November 2006

THE CREATION OF THE EUROPEAN FOOD AUTHORITY: INSTITUTIONAL IMPLICATIONS OF RISK REGULATION

Study by François Lafond,
31 October 2010



EVENTS

HOW TO SUSTAINABLY PRODUCE MORE WITH LESS AND TRADE BETTER?

Intervention of Pascal Lamy
during the Forum for Agriculture,
Brussels, 1st April 2014

HOW TO REFORM CAP TO IMPROVE AGRICULTURE'S CONTRIBUTION TO THE EUROPE 2020 STRATEGY?

Seminar organised in partnership
with Elcano on the occasion of
the Spanish presidency of the
EU Council, Madrid, 23 June 2010

WHICH COMMON POLICY FOR AGRICULTURE AND RURAL AREAS BEYOND 2013?

Seminar organised in partnership
with the SIEPS, Stockholm,
16 September 2009

HOW TO COPE WITH THE NEW CHALLENGES OF AGRICULTURE AND RURAL DEVELOPMENT?

Symposium organised in partnership with the CEFRES and the UZEI, Prague, 29 October 2008

TASK FORCE PAC 2013

Seminar presided by Franz Fischler and Henri Nallet, Committee of the Regions-European Economic and Social Committee, Brussels, 2007



LA RURALITÉ DU 21^E SIÈCLE, CAP D'ESPÉRANCE POUR L'EUROPE

Article by Jacques Delors,
Mercedes Bresso, Gérard Peltre and
Anne-Claire Vial on *Contexte*, July 2014

AGRICULTURE AND THE ECONOMIC CRISIS

Interview of Nadège Chambon in the
journal *Cultivar*, February 2012

THE COMMON AGRICULTURAL POLICY AND ITS BUDGET ARE PART OF EUROPEANS' "MARRIAGE CONTRACT"

Jacques Delors invited in the programme
Contre-Champs animated by
Jean-Paul Hébrard, *TV Agri*,
29 September 2011

THE FOOD AID PROGRAMMES

Interview of Nadège Chambon
in *Direct Matin - Le Monde*,
25 September 2011

ÉTATS, SYNDICATS, ASSOCIATIONS, THINK TANKS : TOUS LES ACTEURS À LA MANOEUVRE

Article by Jean-Christophe Bureau
in *Le Monde*, 1st February 2010

CAP: BAD TIMES FOR A REFORM

Article by Nadège Chambon in
Turkish Daily News, 3 November 2008



▼ Jean Nestor during the
meeting of the European
Steering Committee,
Paris, 6-7 November 2009.

▼ Wladislaw Piskorz,
Michel Rostagnat,
Karl-Heinz Lambertz,
Dacian Ciolos and
Marjorie Jouen during
the seminar "The EU
and its rural areas: a
cumbersome legacy in the
21st century?", organised
in partnership with Sol et
Civilisation, Brussels,
13 December 2013.





◀ Jacques Delors and Jerzy Buzek during the presentation in the European Parliament of the Report "Towards a European Energy Community", Brussels, 5 May 2010.

Creating a genuine "Energy Union"

The Jacques Delors Institute is continuing its work to develop an ambitious European Energy Union based on the proposal of a "European Energy Community" initiated by Jacques Delors, Jerzy Buzek and Tommaso Padoa-Schioppa. This project aims to successfully complete the energy transition and strengthen our economy and security while protecting the environment.

To achieve this, the European Union must launch radical changes in the way we produce and consume energy. This transition must be seen as an opportunity for industry and employment and also as a means of showing that the Union remains as useful as ever for its Member States and citizens.



PUBLICATIONS

2015 CLIMATE NEGOTIATIONS: SPEEDING UP OR SLOWING DOWN THE ENERGY TRANSITION?

Policy Paper by Thomas Pellerin-Carlin and Jean-Arnold Vinois, 24 September 2015

FROM THE EUROPEAN ENERGY COMMUNITY TO THE ENERGY UNION

Report by Sami Andoura and Jean-Arnold Vinois, Foreword by Jacques Delors, January 2015

TAKING STOCK OF GERMAN ENERGY POLICY IN A EUROPEAN CONTEXT

Policy Paper by Philipp Offenberger, 29 August 2014

ENERGY SOLIDARITY IN EUROPE: FROM INDEPENDENCE TO INTERDEPENDENCE

Report by Sami Andoura, Foreword by Jacques Delors, July 2013

SAVING EMISSIONS TRADING FROM IRRELEVANCE

Policy Paper by Stephen Tindale, 6 March 2013

JOINT RESPONSES TO ENERGY CHALLENGES THROUGH A EUROPEAN ENERGY COMMUNITY

Tribune by Jacques Delors and Staffan Nilsson, 27 March 2012

FINANCING TRANS-EUROPEAN ENERGY INFRASTRUCTURES – PAST, PRESENT, AND PERSPECTIVES

Policy Paper by Christian von Hirschhausen, 7 November 2011



EVENTS

ENERGY UNION, 1 YEAR ON

Conference with the participation of Maroš Šefčovič and Jerzy Buzek, Brussels, 25 February 2014

EUROPEAN ENERGY MARKET CHALLENGES IN FOCUS

Intervention of Sami Andoura on the occasion of the annual REN Energy AWARDS ceremony, Lisbon, 1st October 2014

ENERGY TRANSITIONS AND PUBLIC DIALOGUE: NATIONAL AND EUROPEAN PERSPECTIVES

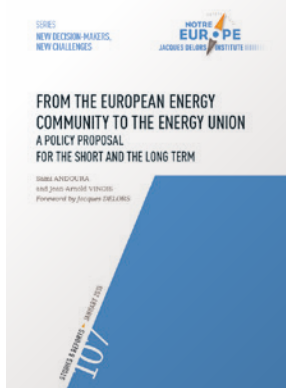
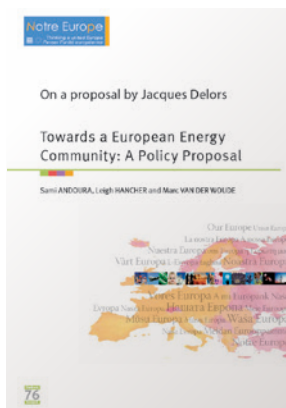
Conference organised in partnership with the European Economic and Social Committee, Paris, 14 May 2013

SHAPING THE FUTURE: ENERGY SECURITY IN INDIA

Intervention of Sami Andoura during the conference organised by the Asia Centre and the Observer Research Foundation, New Delhi, 12 October 2012

A EUROPEAN ENERGY COMMUNITY IS AS VITAL AS THE TREATY OF ROME OR THE SINGLE ACT

Intervention of Jacques Delors in the Bordeaux Institute of political studies, Bordeaux, 29 November 2007



➤ Harlem Désir, Pascal Lamy, Gerassimos Thomas and Sami Andoura during the presentation of the report "From the European Energy Community to the Energy Union", Paris, 20 May 2015.



NORD STREAM-2: A DECISIVE TEST FOR EU ENERGY DIPLOMACY

Article by Jean-Arnold Vinois and Thomas Pellerin-Carlin in *Natural Gas Europe*, 16 December 2015

LA COMMUNAUTÉ EUROPÉENNE DE L'ÉNERGIE, C'EST MAINTENANT !

Article by Jacques Delors, Jerzy Buzek, António Vitorino and Sami Andoura in *Le Monde*, 22 May 2013

LA FRANCE, PIONNIÈRE D'UNE COMMUNAUTÉ EUROPÉENNE DE L'ÉNERGIE

Article by Jacques Delors, Sami Andoura and Michel Derdevet in *Le Figaro*, 24 January 2013

TUTTI FRATELLI IN EUROPA VERDE!

Article by Sami Andoura in *La Stampa*, 30 June 2010

MOVING TOWARDS A REAL EUROPEAN ENERGY COMMUNITY

Article by Jacques Delors, Leigh Hancher, Marc Van der Woude and Sami Andoura on the *EU Energy Policy Blog*, 6 April 2010

