



# RECONCILING THE EUROPEAN UNION AND ITS CITIZENS

**CONSOLIDATING THE “EUROPEAN FEDERATION OF NATION STATES”**

**REFORMING EUROPEAN INSTITUTIONS**

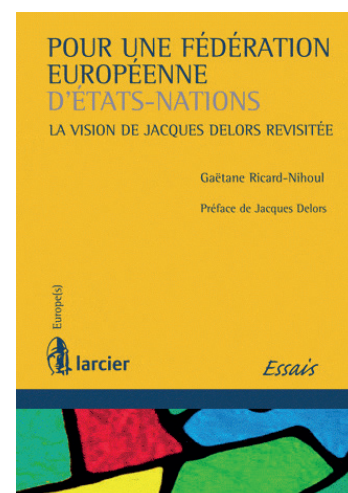
**KEEPING EUROPEAN DEMOCRACY ALIVE**

**STRENGTHENING THE RIGHT TO FREEDOM OF MOVEMENT AND THE SCHENGEN AREA**

**FOSTERING DIALOGUE WITH EUROPEAN CITIZENS**



◀ Gaëtane Ricard-Nihoul and Jacques Delors during the presentation of her book *Pour une Fédération européenne d'États-nations, la vision de Jacques Delors revisitée*, Paris, 18 April 2012.



## Consolidating the “European Federation of Nation States”

**M**ade popular by Jacques Delors, the notion of a “European Federation of Nation States” guides the Institute’s work which focuses in particular on an analysis of the specific features and identities of EU Member States, and also on political issues such as the division of competences between the EU and its Member States and the types of European governance, including via differentiation.



### “BREXIT”: A BRITISH DRAMA, A CHALLENGE FOR THE EU

Tribune by Enrico Letta,  
Yves Bertoncini, Josep Borrell Fontelles,  
Jean-Louis Bourlanges,  
Laurent Cohen-Tanugi,  
Pavel Fischer, Nicole Gnesotto and  
Riccardo Perissich, 22 July 2016

### THE EU AND ITS LEGISLATION: PRISON OF PEOPLES OR CHICKEN COOPS?

Policy Paper by Yves Bertoncini, 16 May 2014

### UNITED IN DIVERSITY: ANTHEMS AND FLAGS OF THE EUROPEAN UNION

Study by Pierre-Robert Cloet, Kerstin Martel  
and Bénédicte Legué, Foreword by  
António Vitorino, 3 December 2013

### FORTY YEARS A-GROWING – AN OVERVIEW OF IRISH-EU RELATIONS

Study by Aziliz Gouez, Foreword by  
Yves Bertoncini, 4 February 2013

### POUR UNE FÉDÉRATION EUROPÉENNE D'ÉTATS-NATIONS, LA VISION DE JACQUES DELORS REVISITÉE

Book by Gaëtane Ricard-Nihoul, Foreword  
by Jacques Delors, April 2012

### EUROPEAN ENCOUNTERS: 13 INTERVIEWS ON EUROPEAN IDENTITY

Study by Aziliz Gouez,  
5 September 2010

### EUROPEAN WORKS

Book directed by Aziliz Gouez,  
Foreword by Jacques Delors and  
Christian Caujolle, 21 October 2008

### A DRIVING FORCE DESPITE EVERYTHING, FRANCO-GERMAN RELATIONS AND THE ENLARGED EUROPEAN UNION

Study by Martin Koopmann,  
9 November 2004

### THE EUROPEAN DEBATE IN SWEDEN

Study by Jacques Delors et  
Olof Petersson, 1<sup>st</sup> December 2000

### REUNITING EUROPE: EUROPE'S QUEST FOR IDENTITY/IES

Synthesis by Jacques Delors and  
Jean-Louis Arnaud, 1<sup>st</sup> November 1998



EVENTS

### WHAT HOLDS EUROPE TOGETHER?

Intervention of Yves Bertoncini  
in the opening plenary of the  
24<sup>th</sup> Council of the European Green  
Party, Utrecht, 20 May 2016

### EUROPE BETWEEN THE POINT OF DEPART AND CRISIS: ON THE WAY TO A POLICAL UNION?

Intervention of Yves Bertoncini in the  
debate organised by the Genshagen  
Foundation, Genshagen, 5 December 2012

### NATIONAL ADMINISTRATIONS AND THE EUROPEAN UNION: WHAT INFLUENCES? WHAT STRATEGIES?

Intervention of Jacques Delors during  
a study day on adaptation strategies  
of EU member states to the European  
model, Paris, 12 October 2007

### EUROPEAN "AVANT-GARDE", A NEW CENTRE OF GRAVITY FOR EUROPE

Intervention of Jacques Delors during  
the 4<sup>th</sup> French-German workshop  
organised by Témoins, Europartenaires  
and the Friedrich Ebert Foundation,  
Paris, 29 June 2000

### REUNITING EUROPE: EUROPE SEARCHING FOR IDENTITY(IES)

Intervention of Jacques Delors  
during a seminar organised in partnership  
with the Hellenic Centre for  
European Studies EKEM, Athens,  
13-14 November 1998



MEDIA

### THE POST BREXIT SITUATION AND THE FUTURE OF THE EU

Enrico Letta on *TV5MONDE*, 10 July 2016

### EN 2017, QUAND L'EUROPE AURA CESSÉ D'EXISTER...

Article by Yves Bertoncini  
in *L'Hebdo*, 4 May 2016

### ANTHEMS AND FLAGS

Interview of Pierre-Robert Cloet,  
co-author of the study of the same  
title on *France Inter*, 23 May 2015

### THE CONCEPT OF "FEDERATION OF NATION-STATES"

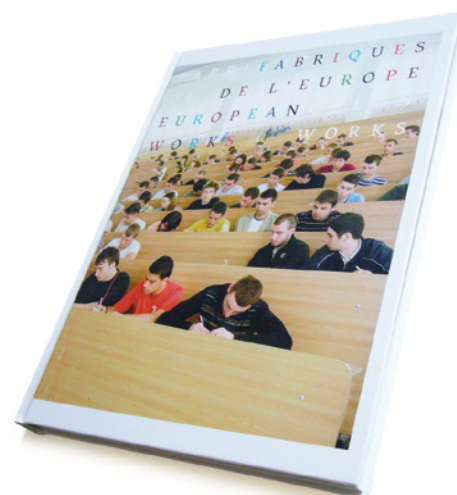
Gaëtane Ricard-Nihoul on  
*Fréquence Protestante*, 15 September 2012

### THE STATE OF THE EUROPEAN UNION 50 YEARS AFTER THE CREATION OF AGENCE EUROPE

Article by Jacques Delors, 5 June 2003



Notre Europe and  
Agence VU came  
together to bring to light  
the "European Works"  
initiative and to contribute  
to the promotion of  
a better perception  
among Europeans  
of their common  
destiny. Fabriques de  
l'Europe - European  
Works, Ed. Filigranes,  
2008. Photographs by  
Pieter Ten Hoppen,  
Martin Kollar,  
Rip Hopkins, Gilles Favier,  
Cédric Gerbehaye and  
Paolo Verzzone.





## Reforming European institutions

**T**he Jacques Delors Institute analyses how the institutions of the European Union operate and issues recommendations in order to improve their legitimacy and effectiveness. Its main research focuses on the optimal political balance between the main European institutions (Commission, European Council, Council of the EU and European Parliament), the operation and upholding of the “community method” and on the content and impact of new EU treaties.

▲ Dieter Schlenker, Yves Bertoncini, Pascal Lamy, Piers Ludlow and Olivier Costa, “The ‘Delors Commissions’: what can be learned for today’s EU?”, Seminar, Brussels, 8 December 2015.



### PUBLICATIONS

#### THE “DELORS COMMISSIONS” AND THEIR TRADE SECRETS

Tribune by Pascal Lamy, 10 February 2016

#### PRESIDING THE COMMISSION – GOVERNING EUROPE

Video interview with  
Jean-Claude Juncker, 22 January 2015

#### REFORMING EUROPE’S GOVERNANCE

Study by Yves Bertoncini and  
António Vitorino, Foreword by  
Philippe de Schoutheete,  
15 September 2014



### EVENTS

#### THE “DELORS COMMISSIONS”: WHAT CAN BE LEARNED FOR TODAY’S EU?

Seminar organised in partnership with the  
Historical archives of the European Union  
of Florence, Brussels, 8 December 2015

#### THE JUNCKER COMMISSION AND THE NEW INSTITUTIONAL AND POLITICAL SET UP

Intervention of Yves Bertoncini during a  
hearing organised by the Committee on  
Constitutional Affairs of the European  
Parliament, Brussels, 6 November 2014

#### THE POWER OF INITIATIVE OF THE EUROPEAN COMMISSION: A PROGRESSIVE EROSION?

Study by Daniela Corona, Costanza Hermanin  
and Paolo Ponzano, Foreword by  
António Vitorino, 2 February 2012

#### CO-DECISION AND ‘EARLY AGREEMENTS’: AN IMPROVEMENT OR A SUBVERSION OF THE LEGISLATIVE PROCEDURE?

Study by Olivier Costa,  
Renaud Dehousse and Aneta Trakalová,  
9 March 2011

#### REVISING THE EUROPEAN TREATIES: A PLEA IN FAVOUR OF ABOLISHING THE VETO

Policy Paper by Hervé Bribosia,  
18 November 2009

#### THE ENLARGED EUROPEAN COMMISSION

Policy Paper by Olof Petersson,  
22 August 2006

#### THE QUESTION OF A EUROPEAN GOVERNMENT

Study by Jean-Louis Quermonne,  
1<sup>st</sup> November 2002

#### THE EUROPEAN COUNCIL

Study by Philippe de Schoutheete,  
Helen Wallace and Jacques Delors,  
31 August 2002

#### EUROPEAN UNION: THE REFORM OF THE COUNCIL OF MINISTERS

Synthesis by Jean-Louis Arnaud,  
February 2001



### THE COMMUNITY METHOD

Seminar organised in partnership with the European Commission, Brussels, 28 February 2012

### FOR A FAIRER EUROPE

Intervention of Jacques Delors during a conference organised by the Cultural Centre Calouste Gulbenkian, Paris, 28 May 2009



### TOWARDS A NEW EUROPEAN UNION

Intervention of Jacques Delors during a cycle of conferences organised by the Institute of Spain, Madrid, 9 May 2002



### ISSUES DISCUSSED AT THE EUROPEAN COUNCIL ON 28-29 JUNE 2016

Yves Bertoncini on *France Info*, 27 June 2016

### ORCHESTRA REHEARSAL OR EUROPEAN GOVERNMENT

Article by Tommaso Padoa-Schioppa in *Handelsblatt*, 7 April 2010

### THE FRENCH PRESIDENCY OF THE EU COUNCIL

Gaëtane Ricard-Nihoul invited in the programme *Bibliothèque Médicis* on *Public Sénat*, 4 July 2008

### A NEW CONSTITUTION FOR EUROPE

Interview of Jacques Delors on *Europe 1*, 29 June 2004

### PROSPECTS OF THE WORK OF THE CONVENTION

Interview with Jacques Delors in *Agence Europe*, 31 March 2003

▼ Conference-debate "The major challenges of the European Union" with President Herman Van Rompuy, in the presence of Richard Descoings and Tommaso Padoa-Schioppa, in Sciences Po, Paris, 20 September 2010.





## Keeping European democracy alive

**T**he Jacques Delors Institute works to analyse and deepen the democratic aspect of the European Union on the basis of three main research areas: representative democracy (functioning of the European Parliament, European political parties and the role of national parliaments, etc.), participative democracy (European elections, national elections and referenda, citizen deliberations, etc.) and the European public sphere (monitoring of European public opinion in particular). The Institute holds many “citizens’ dialogue” events in order to ensure that its analytical work is rooted in reality.

▲ *Intervention of Yves Bertoncini on French Radio Europe 1 to analyse the consequences of the Greek referendum on the relations between this country, the Euro area and the European Union, 6 July 2015.*



### PUBLICATIONS

#### THE EU, DESPITE EVERYTHING? EUROPEAN PUBLIC OPINION IN THE FACE OF CRISIS (2005-2015)

Study by Daniel Debomy, Foreword  
by Yves Bertoncini, 22 June 2016

#### FACES ON DIVIDES: THE MAY 2014 EUROPEAN ELECTIONS

Study by Yves Bertoncini and Thierry Chopin,  
Foreword by Julian Priestley

*accompanied by a Study on*

#### THE VOTE OF MEPS ELECTED IN FRANCE ON 21 KEY ISSUES (2009-2014)

Study by Yves Bertoncini, Thierry Chopin,  
Lucie Marnas, Claire Versini and  
Virginie Timmerman, 12 May 2014

#### EUROPEAN POLITICAL PARTIES: THE MISSING LINK

Policy Paper by Julian Priestley,  
22 October 2010

#### POST-NATIONAL DEMOCRACY AND THE REFORM OF THE EUROPEAN PARLIAMENT

Policy Paper by Andrew Duff,  
22 October 2010

#### EUROPE IN THE FRENCH PRESIDENTIAL ELECTIONS: SIDE SHOW, FALL GUY OR JUST CONSPICUOUS BY ITS ABSENCE?

Policy Paper by Gaétane Ricard-Nihoul,  
17 April 2007

#### EUROPE AND ITS THINK TANKS: A PROMISE TO BE FULFILLED

Study by Stephen Boucher, Radosław  
Węgrzyn, Diego Cattaneo, Michele Poletto,  
Charlotte Laigle, Juliette Ebélé  
and Benjamin Hobbs, Foreword by  
Jacques Delors, 15 October 2004

#### TOWARDS A EUROPEAN PUBLIC SPACE? THE EUROPEAN ELECTIONS ON JUNE 2004

Study by Bruno Cautrès and  
Céline Bélot, 27 May 2005

#### CAN YOU IMAGINE A REFERENDUM TO EUROPEAN LEVEL AND UNDER WHAT CONDITIONS?

Policy Paper by Yannis Papadopoulos,  
31 October 2002

#### THE EUROPEAN DEBATE IN FRANCE AT THE START OF THE FRENCH PRESIDENCY

Study by Jean-Louis Arnaud and  
Jacques Delors, 30 June 2000

#### FROM THE SINGLE CURRENCY TO THE SINGLE BALLOT-BOX

Declaration by the European Steering  
Committee of the Jacques Delors  
Institute and Tommaso Padoa-  
Schioppa, 23 November 1998



### EVENTS

#### WHAT DOES A EUROPE OF THE RIGHT OR A EUROPE OF THE LEFT MEAN?

Animation by Yves Bertoncini of the  
conference organised by the Fédération  
française des Maisons de l'Europe (FFME)  
in the premises of the Conseil régional  
d'Alsace, Strasbourg, 21 November 2013

### TOMORROW'S EUROPE

Debate in the European Parliament  
on the first pan-European  
deliberative poll, Brussels,  
12-14 October 2007

### LEGITIMISING THE EU THROUGH PARTICIPATION AND DELIBERATION: MERE WISHFUL THINKING?

Debate co-organised with Andrew Moravcsik,  
Paris, 21 September 2006

### FRENCH AND DUTCH REFERENDUMS. LESSONS OF EUROPE

Conference organised in partnership  
with the Europeum Institute and  
the Friedrich Ebert Foundation,  
Prague, 6 June 2005

### THE ORGANISED CIVIL SOCIETY

Intervention of Jacques Delors during  
the first convention of the civil society  
organised at European level, convened  
by the European Economic and Social  
Committee, Brussels, 15-16 October 1999



### RESULTS OF THE BRITISH REFERENDUM ON EU MEMBERSHIP

Yves Bertoncini on *Radio Raï*,  
24 June 2016

### THE SITUATION

#### AFTER THE GREEK ELECTIONS

Yves Bertoncini on radio *RFI*  
in the programme *Carrefour de l'Europe*,  
9 May 2012

#### THE IRISH "NO"

Tommaso Padoa-Schioppa  
and Federico Fubini in  
*El Corriere della Sera*, 16 June 2008

#### RETROUVER L'ENVIE D'EUROPE

Jacques Delors in *Le Nouvel Observateur*,  
20 November 2006

#### PAROLES D'EUROPE

Jacques Delors and Vaira Vike-Freiberga,  
Debate on *Public Sénat*,  
30 September 2002



➤ Intervention of  
Jacques Delors during  
the first convention of  
the civil society organised  
at European level,  
convened by the European  
Economic and Social  
Committee, Brussels,  
15-16 October 1999.



▼ Christine Verger and Enrique Baron-Crespo during the meeting of the  
European Steering Committee, Paris, 6-7 November 2009.







## Strengthening the right to freedom of movement and the Schengen area

**O**ur work on the European free-movement area focuses on the functioning and management of the Schengen area, both in its internal and external aspects, and aims to preserve and consolidate this European achievement considered to be emblematic by its citizens. We also analyse mobility experiences within the European Union for both workers and young people, the debates and controversies raised by freedom of movement and lastly European police and judicial cooperation.

▲ *Intervention of António Vitorino and Yves Pascouau during the conference "The Schengen area under threat: problem or solution?" organised in partnership with the Mouvement européen - Paris and the Société d'encouragement pour l'industrie nationale, Paris, 26 June 2015.*



### PUBLICATIONS

#### FREE MOVEMENT OF PERSONS, TAKING STOCK OF A MISUNDERSTOOD RIGHT

Study by Martina Menghi and Jérôme Quéré,  
Foreword by António Vitorino, October 2016

#### SCHENGEN'S STRESS TEST: POLITICAL ISSUES AND PERSPECTIVES

Policy Paper by Yves Bertoncini and  
António Vitorino, 16 February 2016

#### ERASMUS PRO: FOR A MILLION "YOUNG EUROPEAN APPRENTICES" BY 2020

Tribune by Jacques Delors, Henrik  
Enderlein, Pascal Lamy, Enrico Letta,  
François Villeroy de Galhau, António  
Vitorino, Jean-Michel Baer and  
Sofia Fernandes, 12 May 2015



### EVENTS

#### FIGHTING ISLAMIST TERRORISM: DIPLOMATIC, SOCIAL AND POLITICAL ANSWERS

Panel of the Think Tanks Tandem Seminar,  
organised in partnership with Terra Nova,  
Vaux-de-Cernay, 8-9 July 2016

#### 30 YEARS OF SCHENGEN - WAS IT WORTH IT?

Intervention of António Vitorino  
during the plenary session of the  
European Day for Border Guards organised  
by Frontex, Warsaw, 21 May 2015

#### EU MARITIME BORDERS: WHERE ARE WE?

Intervention of António Vitorino  
during the debate organised  
by EurActiv.fr, Paris, 18 June 2013

#### POSTED WORKERS IN THE EU: STATE OF PLAY AND REGULATORY EVOLUTION

Policy Paper by Kristina Maslauskaitė,  
24 March 2014

#### FREEDOM OF MOVEMENT IN THE EU: LIKE THE AIR THAT WE BREATHE?

Tribune by Yves Bertoncini and  
António Vitorino, 31 January 2014

#### ERASMUS AND EUROPEAN MOBILITY: A STRATEGIC INVESTMENT

Tribune by Yves Bertoncini,  
12 October 2012

#### ESTRANGEMENT

Study by Azizil Gouez, 6 September 2010

#### ITALIAN ENTREPRENEURS' RUSH TOWARDS ROMANIA: TRAILS AND TALES OF GOLD FEVER

Study by Lynda Dematteo,  
28 July 2010

#### "EUROPE WITHOUT BARRIERS" AND "EUROPE THAT PROTECTS"

Tribune by Jacques Rupnik,  
August 2008

#### THE EUROPEAN AREA OF FREEDOM, SECURITY AND JUSTICE: THE TRYPTIC UNFINISHED ONE

Tribune by Jean Nestor, 4 January 2007



## FREEDOM OF MOVEMENT OF PERSONS IN THE SCHENGEN AREA - A CRITICAL JUNCTURE?

Intervention of António Vitorino et Yves Pascouau during the conference organised in partnership with the European Policy Centre, Brussels, 20 September 2012

## VIKING-LAVAL-RÜFFERT: ECONOMIC FREEDOMS VERSUS FUNDAMENTAL SOCIAL RIGHTS - WHERE DOES THE BALANCE LIE?

Debate online with several experts organised in partnership with the European Trade Union Institute, December 2007-June 2008



## THE RE-ESTABLISHMENT OF CONTROLS AT THE BELGIUM BORDER

Yves Bertoncini on French radio  
*France Info*, 24 February 2016

**SCHENGEN AREA'S DEVELOPMENT**  
António Vitorino on French radio  
*Euradionantes*, 27 June 2015

**SOCIAL DUMPING IN EUROPE**  
Kristina Maslauskaitė on French radio  
*France Info*, 18 February 2014

## SOLIDARITY WITHIN THE SCHENGEN AREA

Yves Pascouau on  
*Public Service Europe*, 9 July 2012

## LA GÉNÉRATION DES « ENFANTS D'ERASMUS » VEUT PRENDRE SES RESPONSABILITÉS

Article co-signed by  
Gaëtane Ricard-Nihoul in  
*Le Monde*, 16 April 2010



▲ Yves Bertoncini, Harlem Désir and Marc-Olivier Padi during the seminar Think Tanks Tandem "Fighting islamist terrorism: diplomatic, social and political answers", Vaux-de-Cernay, 8-9 July 2016.

◀ Stefano Manservigi, Hans Martens and António Vitorino during the conference "Freedom of movement of persons in the Schengen Area - A critical juncture?" organised in partnership with the European Policy Centre, Brussels, 20 September 2012.





## Fostering dialogue with European citizens

**S**ince it was founded, the Jacques Delors Institute has set out to engage with citizens, in accordance with the wishes of its Founding President. While the European project faces indifference and sometimes distrust from citizens, it is essential to foster (or re-establish) dialogue with them to enhance the legitimacy of the European construction. This is what the Jacques Delors Institute strives to achieve through general public events held across France and Europe and also on-line, in order to reach an increasingly diverse audience. These citizens' dialogue events are regularly followed by syntheses or audio-visual publications for greater impact.



### ENRICO LETTA ANSWERS YOUR QUESTIONS

Citizens' Web Dialogue  
organised by the Jacques Delors  
Institute, 13 September 2016

### THE SCHENGEN AREA AND THE MASSIVE INFLUX OF REFUGEES

In partnership with France Terre  
d'Asile and the Mouvement européen  
– Nord Pas de Calais, within the cycle  
"France and Europe: fighting threats  
together", Saint-Omer, 9 March 2016

### EUROPE:

#### FACING CLIMATE CHANGE

In partnership with the Mouvement  
européen – Normandie, within the cycle  
"France and Europe: fighting threats  
together", Caen, 18 December 2015

#### EUROPE, WHAT UTILITY?

In partnership with  
the Brasles City Hall to inform  
citizens, Brasles, 8 May 2015

#### CITIZENS AND THE EU, A NEW CHAPTER?

In partnership with DemosEuropa,  
within the project "Horizon EU",  
Warsaw, 16 December 2014

#### CITIZENS' MEETING

Second step of the project  
"Horizon EU" organised in partnership  
with OPTEM, which enabled more  
than 150 citizens in Europe to debate  
together and with their EU institutions  
representatives, Brussels,  
4-5 May 2014

#### GLOBALISATION AND EMPLOYMENT, THE CHALLENGES OF THE EU

In partnership with the Mouvement  
européen – France, within the cycle  
"Right of inventory - Right to invent",  
Saint-Denis de la Réunion,  
23 April 2014

▲ Sarah Biasini,  
Stéphanie Rozès,  
Elie Barnavi,  
Jacques Delors,  
Didier Donfut,  
Guillaume Klossa and  
Martine Aubry during the  
1<sup>st</sup> edition of the European  
Estates General, Lille,  
17 March 2007.



### THE MEDIA AND THE EU: "FOREIGN AFFAIRS"?

In partnership with EuroCité and Europartaires, within the cycle "European Public Space: Heading towards the European Elections", Paris, 12 June 2013

### BUILDING EUROPE: A PROJECT OF GENERATIONS

Jacques Delors, Valéry Giscard d'Estaing and more than 900 young people met at the Mutualité for the launch of the EU Story competition, Paris, 14 November 2012

### LAUNCH DAYS OF THE CIVIC PACT

In partnership with 15 citizen organisations in Issy-les-Moulineaux, 14-15 May 2011

### EUROPE: A HERITAGE, WHAT RESPONSIBILITIES?

Conclusion of a process of elaboration of a series of proposals aiming at "galvanising the European construction and bringing Europe and its citizens together", Haguenau, 15 October 2010

### EUROPE: A HERITAGE, WHAT RESPONSIBILITIES?

3<sup>rd</sup> edition of the European Estates General in partnership with the Mouvement européen – France and Europanova, Strasbourg, 17 April 2010

### VOTING EUROPE, EUROPEAN POLITICAL PARTIES DEBATE

In partnership with Europanova, the Mouvement européen – France, *France 24*, *RFI* and the partners of the project "Voting Europe", Paris, 3 June 2009

### JACQUES DELORS, A PROMINENT EUROPEAN

In partnership with La Maison de l'Europe - Relais Europe Direct de Rennes et Haute Bretagne, Rennes, 16 October 2008

### TOMORROW'S EUROPE

Debate in the European Parliament on the first pan-European deliberative poll, Brussels, 12-14 October 2007

### EUROPE DAY

Open House Day at Notre Europe on Europe Day, Paris, 9 May 2007

### 1<sup>st</sup> EUROPEAN ESTATES GENERAL: PROUD TO BE EUROPEAN?

In partnership with the Mouvement européen – France and Europanova, Lille, 17 March 2007

### DELIBERATIONS AND CITIZENSHIP

Organised at the CNAM in partnership with the European University Institute in Florence, the Centre for European Policy Studies, the Institute for Referendum and Initiative, and Europeum, Paris, 6-7 April 2006

### REFERENDUM ON THE "CONSTITUTIONAL TREATY": WHAT THE LAST UNDECIDED THINK

A representative panel of undecided citizens deliberated, identified the issues at the core of their indecision and submitted them to supporters and opponents to the European Constitutional Treaty, Paris, 21 May 2005

### ORGANISED CIVIL SOCIETY

Intervention of Jacques Delors during the 1<sup>st</sup> convention of the civil society organised at European level by the European Economic and Social Committee, Brussels, 15-16 October 1999

▼ "Europe is you", 1<sup>st</sup> debate within the cycle "Right of inventory – right to invent" organised in partnership with the Mouvement européen – France on employment and globalisation, Albi, 25 November 2013.



▼ 150 European citizens debate with their European representatives within the project "Horizon EU", Brussels, 4-5 May 2014.

